



SW TENET

Building resilience:  
Strategic solutions  
for navigating  
uncertainty

2026



Catalyst for success



## BUSINESS CONTINUITY MANAGEMENT

The current environment requires establishing or updating existing business continuity management frameworks. We help clients run a full-scale impact analysis and develop recovery infrastructure for all critical business processes.

### Our services for a risk-driven environment:



#### Business continuity planning

No documented, validated recovery strategies for critical business processes and infrastructure results in chaotic responses, prolonged disruption, and failure to meet regulatory or client requirements.

##### How we can help

- We help clients perform fast end-to-end business impact analysis to identify critical functions, dependencies, and recovery priorities.
- Our experts create comprehensive business continuity plans covering process, people, technology, and third-party dependencies and conduct structured exercise programmes (walkthroughs, simulations, full-scale drills) to validate plans and embed a culture of preparedness.



#### Crisis management and communications

A lack of a structured response approach to major incidents leads to unclear decision-making, delayed notifications, conflicting information provision to stakeholders, and regulatory non-compliance.

##### How we can help

We create a crisis management framework with clearly defined roles, escalation protocols, and a 24/7 incident response team and pre-configured emergency notification systems, which facilitates a structured approach to crisis management and establishes multi-channel communication to employees, customers, regulators, and the media.



#### Disaster recovery strategy and design

Unplanned disruptions, whether from data centre failures, cloud regional outages, ransomware attacks, human error, natural disasters, or loss of connectivity at remote sites, can render critical business applications and systems unavailable. This leads to revenue loss, operational halts, compliance breaches, and reputational damage.

##### How we can help

- We design a comprehensive disaster recovery architecture including target environments (secondary data center, cloud, or hybrid), replication methods, and failover/failback procedures.
- We develop recovery runbooks aligned with defined RPO and RTO objectives.
- We create a technical design that covers orchestration, networking, security controls, and automated recovery workflows, accompanied by validation through recovery testing plans.



## RISK MONITORING

Growing uncertainty and political instability can produce significant risks for businesses and projects. Our team has the experience to help you navigate these challenges with specialised counterparty screening and political risk assessment services.

### Our services for a risk-driven environment:



#### Timely identification of risks related to counterparties

In periods of regional instability, counterparties are a source of elevated risks in many aspects, including insolvency and an inability to meet contractual obligations (thus posing a business continuity threat to their clients) and exposure to sanctions and regulatory risks. In times of uncertainty it becomes crucial to timely identify risks linked to current business partners and to be able to quickly find and onboard alternative suppliers.

#### How we can help

We conduct comprehensive counterparty due diligence, including:

- financial and operational stability checks
- sanctions and compliance screening
- targeted red flag monitoring

We also help clients identify and check alternative business partners.



#### Political landscape and risk factors analysis

Shifts in government policy, geopolitical tensions, regulatory changes, and exposure to sanctions or political instability can significantly impact operations, investments, and partnerships – especially in volatile or emerging markets.

#### How we can help

We provide comprehensive political landscape and risk assessments, including:

- monitoring political and regulatory developments
- geopolitical analysis and its influence on particular markets
- constant forward-looking insights to identify emerging threats and support informed, resilient decision-making



## DAMAGE CALCULATION

In times of uncertainty it becomes crucial to be able to quickly settle disputes with different counterparties and insurance companies, preferably without going to court. A timely damage calculation can play a decisive part in negotiations.

### Our services for a risk-driven environment:



#### Damage calculation for insurance compensation

The amount of insurance compensation offered by insurance companies often does not meet clients' expectations or help understand the size of insurance obligations. Incorrect calculations of premiums may lead to insurance compensation disputes. Trying to achieve a fair level of insurance compensation through courts can lead to multi-year lawsuits and significant legal expenses.

#### How we can help

- Our team of professionals performs independent calculations of damages suffered by a company due to insured events, as well as calculations of a fair level of insurance compensation.
- We help our clients agree on fair insurance compensation with insurance companies at the early stages of negotiation, without any need to go to court.
- At later stages, if a court case is ongoing, we prepare an expert witness report to support the client's estimation of damages and insurance compensation.



#### Dispute Resolution services

Hostilities frequently trigger contractual disputes among employers, contractors, and other project participants over delays, cost overruns, and force majeure events. These conflicts often escalate to arbitration or litigation, requiring robust evidentiary support.

#### How we can help

- We prepare detailed claims addressing the impact of hostilities, including entitlement to extension of time (EoT), delay and disruption analysis, variation orders (VO), change orders (CO), quantum assessments, as well as losses and expenses.
- We prepare pre-arbitration reports and expert witness reports in compliance with leading arbitration rules.



## CONSTRUCTION ADVISORY

During turbulent times, projects are facing unprecedented disruptions, threatening both timelines and investments in construction projects. Our team offers strong experience and capabilities to help navigate challenges with the specialised advisory services described below.

### Our services for a risk-driven environment:



#### Services stress test and vulnerability analysis

Contracts, supply chains, and project budgets often contain hidden vulnerabilities that only surface under conditions of geopolitical stress. Companies require forward-looking analysis to ascertain exposure before losses materialise.

##### How we can help

- We analyse issued contracts to identify risks related to hostilities, assess supply chain vulnerability to disruptions, perform stress testing of project budgets and schedules under various escalation scenarios, and elaborate mitigation and response plans tailored to identified vulnerabilities.



#### Safety and operational analysis

Ongoing hostilities create unpredictable safety risks for personnel and assets on the ground. Companies lack structured frameworks to assess site preparedness, identify emerging threats, and maintain operational continuity in volatile environments.

##### How we can help

- We conduct personnel safety and site preparedness audits, identify potential threats and evaluate their impact on project operations, assess safety and operational risks, develop restoration plans for major accidents and emergencies, and establish actionable measures to protect personnel and equipment in emergency situations.



#### Cost and schedule management

Projects affected by hostilities face significant schedule overruns and cost escalation due to supply chain disruptions, material price volatility, and unforeseen delays. Without proper analysis, stakeholders struggle to isolate the financial and time impact of hostilities from other project variables.

##### How we can help

- We perform repair work cost estimations, cost escalation analysis to isolate inflation and supply chain impacts, delay analysis specifically attributing delays to hostilities, and comprehensive assessments of damages impacts on project schedules and budgets.
- We elaborate mitigation and compensation measures to support recovery.



#### Risk analysis

Projects operating in conflict-affected environments face multiple layers of risk – contractual, insurance, technical, operational, and financial – that are often assessed in silos, thus leaving critical exposures unaddressed.

##### How we can help

- We deliver a comprehensive risk analysis covering potential threats to a project, contract and insurance risks, technical and processing risks, schedule and budget vulnerability, safety and operational risks, and integrated comprehensive risk analysis that consolidates all findings into a unified risk management strategy.



## LIQUIDITY MANAGEMENT AND FINANCIAL PLANNING

In uncertain environments it becomes crucial to bolster financial controls and enhance financial planning. We provide a full suite of financial advisory services, thereby empowering you to make informed financial decisions in a time of crisis.



### Our services for a risk-driven environment:



#### Effective forecasting for short-term liquidity and working capital

In critical situations the focus of financial management returns to providing uninterrupted access to monetary resources. The risk of increasing costs and reduced funding and availability of treasury resources can lead to a liquidity shortfall.

##### How we can help

- Our team of experts provides extensive services related to elaborating the methodology and tools for accurate and effective forecasting to manage short-term liquidity and working capital.
- We help clients optimise increasing costs and external financing, select necessary available treasury resources worldwide, and correctly coordinate existing cash flows.



#### Business and financial planning with a focus on changes and current capacity

In a changing business environment ensuring flexibility and responsiveness becomes critical. The ability to see opportunities and plan different financial scenarios is a priority.

##### How we can help

- We develop a methodology and create an analytical portfolio with a selection of tools to enable companies to rapidly respond to changes in the business environment and ascertain key financial factors.
- Our team of experts helps our clients prioritise processes and be able to flexibly and advantageously react to current changes in the world.



## ESG CONSULTING

**Our Operational Risk & Sustainability is at the forefront of ESG transformation and offers integrated solutions, from assessment of impacts and risks to implementation support for sustainability practices.**

### Our services for a risk-driven environment:



#### First-look assessment of potential environmental damage and compensations costs

In cases in the current situation where damage incurred to your infrastructure causes environmental damage, it is crucial to do as soon as possible an independent assessment of the environmental damage and remediation costs in order to strengthen your position in negotiations with relevant regulators regarding the compensation level.

##### How we can help

- We implement first-look potential (or existing) environmental damage estimations and remediation cost calculations, taking into account local legislative specifics.
- Various emergency situation scenarios can be reviewed.



#### Reviews of local legislation in terms of environmental and social impact management

The local legislation of Middle East countries is often specialised and not clear for the foreign investors.

##### How we can help

- We will help you clearly understand local requirements relating to the environmental and social impacts of your planned or implemented activities, potential risks, and possible costs to ensure compliance.



#### First-look E&S impacts and risk assessment

The situation in the region forces businesses to consider risks related to military actions, not only when they have already been implemented, but also at the project stage (for future business activities). The purpose of this service is to assess the environmental impacts of a project, taking into account potential external impacts, including military ones, which were not historically considered in assessments.

This is also needed to obtain an exploration and exploitation license if your intention is to develop mineral deposits.

##### How we can help

- We implement environmental and social assessments in various formats, including environment and social impact management plans (EIMP and SIMP). The assessment comprises key risks and impacts, ranged according to significance, and recommendations on reducing or eliminating identified risks.

# SW International

is a fast-expanding professional services network of experts located in key locations around the world

SW helps clients navigate testing times and unexpected challenges

- Australia ● Chile ● China ● Egypt ● Germany ● Hong Kong ● India ● Indonesia ● Japan ● Macau ● Malaysia ● Pakistan ● Saudi Arabia ● Singapore ● Spain ● Taiwan ● Thailand ● Türkiye ● United Kingdom ● UAE

## AUDIT



## DEAL ADVISORY



## TAX AND LEGAL



## CONSULTING



## SW TENET

SW Tenet is an advisory firm based in the UAE created by former Big Four partners. We offer an exceptional opportunity to deliver projects of the highest quality, leveraging our extensive knowledge and capabilities as well as international experience to provide tailored solutions.

## DISTINCT OPPORTUNITIES

Our team boasts a wealth of experience, having delivered projects in many countries, including Europe, Asia (including Türkiye), the Middle East, and Africa. We have a proven track record of working with international clients and have particularly strong relationships with clients in China and the CIS.

## EXCEPTIONAL EXPERTISE

All key SW Tenet team members have over 20 years' relevant professional experience. We combine an interdisciplinary approach with deep industry knowledge. Our focus on sectors and client issues, regardless of geography or product, fosters a client-centric consulting culture and approach to problem-solving.

# Contacts

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